

### **Conference Call – 3Q 2013 results**

November 25, 2013



#### **Forward Looking Statements**



The statements described in this presentation that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements which could be made include, but are not limited to, statements involving prospects for the Company, expected revenues, capital expenditures, costs and results of operations and contingencies and other factors discussed in the Company's most recent annual report on the Form 20-F for the year ended December 31, 2012 and in the Company's other filings with the SEC, which are available free of charge on the SEC's website at www.sec.gov. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated. All subsequent written and oral forward-looking statements attributable to the Company or to persons acting on our behalf are expressly qualified in their entirety by reference to these risks and uncertainties. You should not place undue reliance on forward-looking statements. Each forward-looking statement speaks only as of the date of the particular statement, and we undertake no obligation to publicly update or revise any forward-looking statements. All non-GAAP financial measure reconciliations to the most comparative GAAP measure are displayed in quantitative schedules on the company's web site at seadrill.com.



# Seadrill Third Quarter Call Agenda



- Highlights 3Q 2013
- Market outlook
- Financial Performance Highlights
- North Atlantic Drilling
- Summary
- Appendices: Seadrill Limited and North Atlantic Drilling Financials

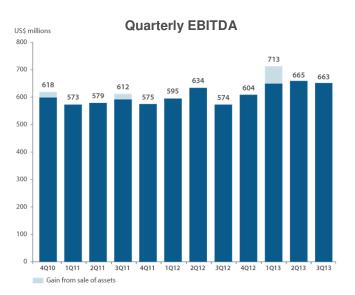


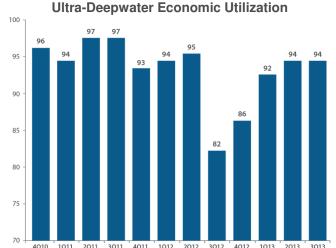
### **Financial Performance Highlights**



- Seadrill generates EBITDA of US\$663 million for the third quarter 2013
- Economic utilization for our floaters was 94 • percent and 97 percent for jack-ups
- Seadrill reports third quarter 2013 net • income of US\$315 million and earnings per share of US\$0.61
- Seadrill increases quarterly cash dividend by ٠ 4 cents to US\$0.95 per share









#### **Third Quarter 2013**

•Ordered four ultra-deepwater drillships for a total estimated project price below US\$600 million per rig, with deliveries in the second half of 2015 and the first half of 2016

•Ordered two jack-ups for a total estimated project price of US\$230 million per rig, with deliveries in the second and third quarters of 2016

•Reached 50.1% ownership in Sevan Drilling and launched mandatory offer for all outstanding shares

•Secured a 180 day contract for the newbuild ultra-deepwater drillship West Tellus with a total revenue potential of US\$150 million

•Secured a 2.5 year contract for the jack-up rig West Freedom with a total revenue potential of US\$222 million

•Secured a one year contract extension with Talisman in Malaysia for the jack-up rig West Vigilant at US\$167,000 per day

•North Atlantic Drilling awarded an extension of the current drilling contract, in addition to a new drilling contract for West Navigator, securing employment to December 2014 with a total estimated revenue potential of US\$98 million

•Completed placement of US\$500 million unsecured senior notes



#### **Subsequent Events**

•Announced settlement agreement and 18 month contract extension for the West Aquarius with a total estimated revenue potential of US\$337 million

•North Atlantic Drilling suspends partnership discussions and files for NYSE IPO

•Completed the sale of the tender rig T-16 to Seadrill Partners for a total consideration of US\$200 million

•North Atlantic Drilling completes placement of NOK 1.5 billion unsecured bond issue

•Seadrill executes a one year contract extension for the West Leda at US\$165,000 per day with ExxonMobil in Malaysia

•Total exercised their option to shorten the contract extension for the West Capella from 5 years to 3 years. As a result of this change in contract terms the dayrate has increased from US\$580,000 per day to US\$627,500 per day

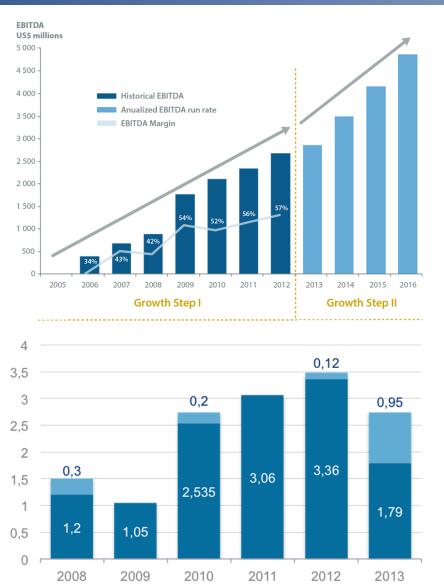
•Announced agreement to acquire newbuild high specification jack-up rig Prospector 3 for a total purchase price of US\$235 million

•Seadrill has guaranteed a further US\$120 million to Sevan Drilling, mainly linked to the capital need created by pre-start up costs on the Sevan Louisiana, operational downtime, and maintaining the current delivery schedule for rig number 4

•Seadrill enters into a Heads of Agreement with PEMEX for 5 potential jack-up contracts beginning in the first half of 2014. Cumulative duration of the contract is more than 30 rig years with a total revenue potential in excess of US\$1.8 billion

# Dividend Growth Continues to be a Priority...

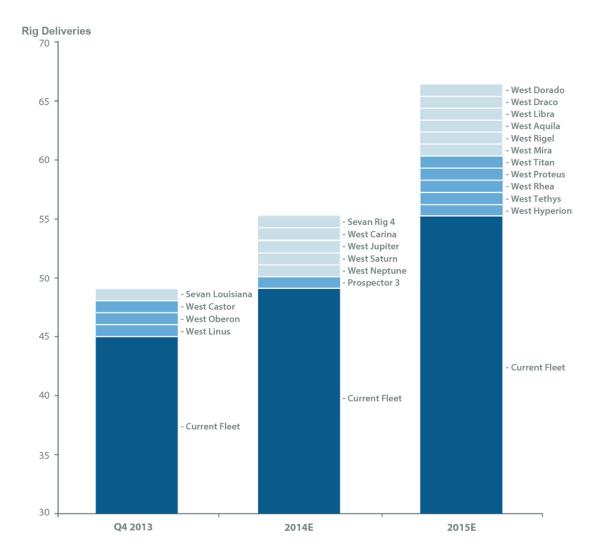
- Key objective to grow quarterly dividends
- Quarterly cash dividend raised from 91 cents to 95 cents per share
- Increase reflects improved free cash flow and newbuilds commencing operation this year
- Future dividends depend on:
  - Contract coverage
  - Capital expenditure
  - Leverage capacity
  - Future earnings



Seadr

# ...while Maintaining Growth Profile





~\$4.5 Billion in 2016 Annualized EBITDA

## Maintain an Orderbacklog of around \$20bn



24% A

12% BBB

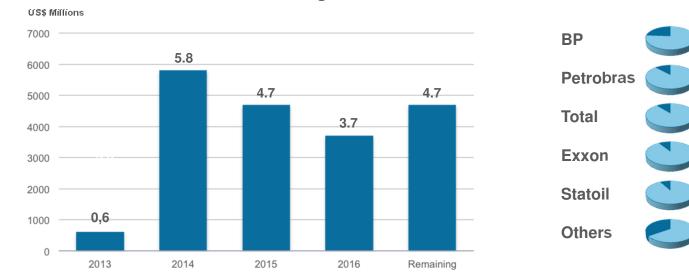
11% **AA**-

10% AAA

AA-

8%

35% -



**Current backlog** 



# Floaters – US\$16 Billion Contract Backlog

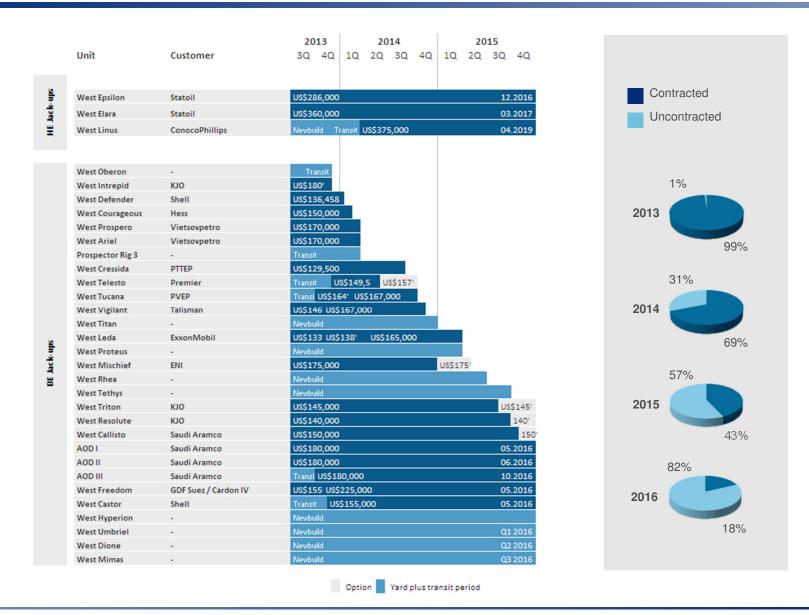






### Jack-ups - US\$3 Billion Contract Backlog





Note: Backlog generated by the tender rigs (T15, T16 and West Vencedor) is US\$0.5 billion.



Quality of operations	<ul> <li>Recognized for providing highest quality operations, in the most challenging sectors of offshore drilling</li> <li>Key focus on procedures to control, measure and improve performance and risk management</li> <li>Competence assurance and on-hire testing</li> </ul>
High performance	<ul> <li>Flat organizational structure and personal accountability</li> <li>Stable and high average long term economic utilization above 95%</li> <li>High reliability – Daily downtime reporting and routine technical audits</li> </ul>
Focus on health & safety	<ul> <li>One of the most ridged safety control systems in the drilling space with clear objectives and procedures</li> <li>Full internal investigations of "near-misses" to personnel or to the environment</li> <li>Overall goal of "no-one gets hurt"</li> </ul>





### Market Outlook





## **Global Operational Footprint**

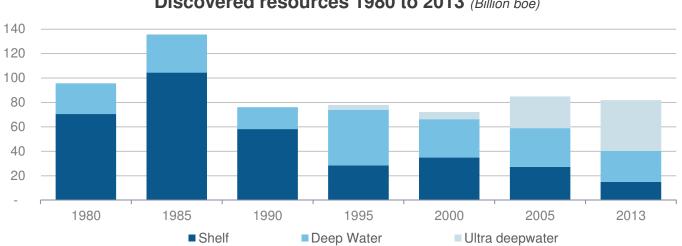




Presence in all important oil and gas regions

#### **Recent Discoveries to Become Produced Volumes**





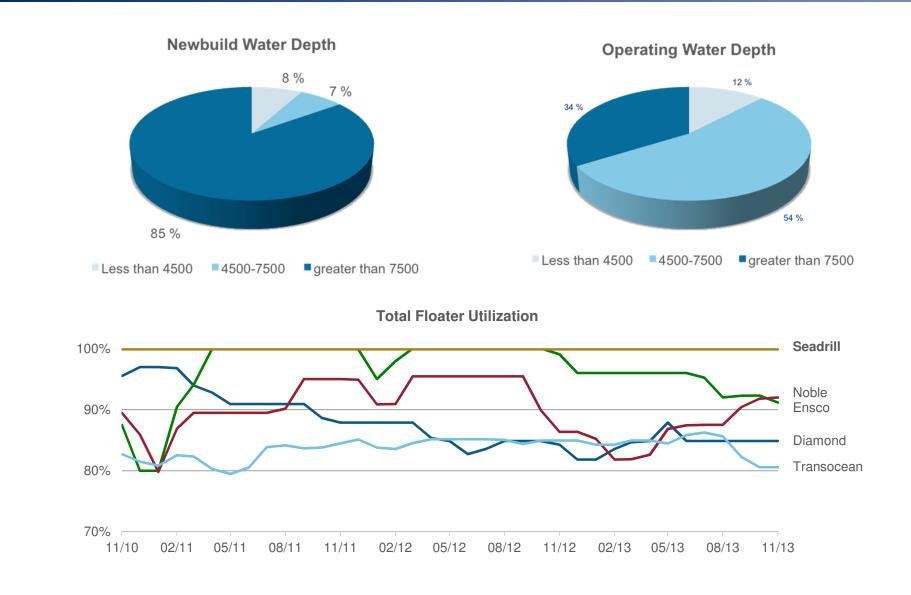
#### Discovered resources 1980 to 2013 (Billion boe)

#### Resources discovered and produced 2000-2012 (Billion boe)

Group	Waterdepth	<b>Produced</b> Billion boe	Discovered Billion boe	Replacements Ratio
	Ultra Deepwater - 7500 ft +	1	8	16,4
Off-shore	Deep - 400 - 7499 ft	63	154	2,5
	Shelf - 400 ft	163	77	0,5
	Total	227	239	1,1
On-shore	On-shore	485	456	0,9
On-shore Off-shore	Global	712	695	1,0

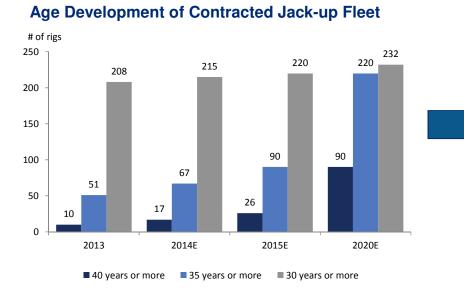
#### **UDW Replacing Aging Deepwater Fleet**



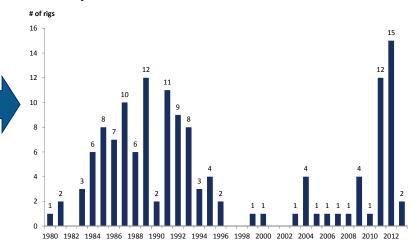


### **Robust Jack-up Fundamentals**





#### Jack-ups Removed from the Market



- In 2015 more than 220 of the currently contracted Jack-up fleet will be more than 30 years old
- 90 of the units will be more than 35 years old
- Scrapping & Conversion of older units increased in 2011 and 2012 with trend expected to continue



# **Financial Performance Highlights**



	This quarter	Previous quarter
EBITDA	US\$663 m	US\$665 m
Earnings per share	US\$0.61	US\$3.68
Operating profit	US\$471 m	US\$507 m
Financial items and other income	US\$(96) m	US\$1,292 m
Cash flow from operating activities	US\$1,204 m	US\$248 m
Dividend declared per share	US\$0.95	US\$0.91

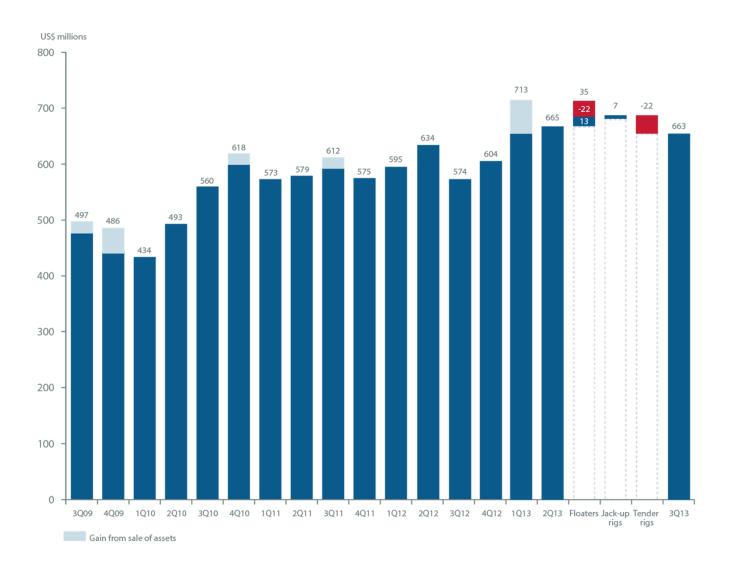
#### **Balance Sheet Summary**



Non-current assets         Image: margin		September 30, 2013	June 30, 2013
Newbuildings         4,900         3,524           Drilling units         14,778         12,891           Other         2,739         2,408           Total non-current assets         22,417         18,823           TOTAL ASSETS         24,979         21,801           Current Liabilities         2         2           Current portion of long-term debt         2,645         2,873           Other         2,994         1,524           Total current liabilities         2,645         2,873           Other         2,994         1,524           Total current liabilities         5,639         4,397           Non-current liabilities         10,087         8,521           Other         1,487         1,043           Total non-current assets         11,574         9,564           TOTAL LIABILITIES         17,213         13,961           Equity         Equity         7,766         7,840	Total Current Assets	2,562	2,978
Drilling units         14,778         12,891           Other         2,739         2,408           Total non-current assets         22,417         18,823           TOTAL ASSETS         24,979         21,801           Current Liabilities         24,979         21,801           Current portion of long-term debt         2,645         2,873           Other         2,994         1,524           Total current liabilities         5,639         4,397           Non-current liabilities         10,087         8,521           Other         10,087         8,521           Other         11,574         9,564           TOTAL LIABILITIES         11,574         9,564           TOTAL LIABILITIES         17,213         13,961           Equity         7,766         7,840	Non-current assets		
Other         2,739         2,408           Total non-current assets         22,417         18,823           TOTAL ASSETS         24,979         21,801           Current Liabilities         24,979         21,801           Current portion of long-term debt         2,645         2,873           Other         2,994         1,524           Total current liabilities         5,639         4,397           Non-current liabilities         5,639         4,397           Total Long-term Debt         10,087         8,521           Other         1,487         1,043           Total non-current assets         11,574         9,564           TOTAL LIABILITIES         17,213         13,961           Equity         7,766         7,840	Newbuildings	4,900	3,524
Total non-current assets         22,417         18,823           TOTAL ASSETS         24,979         21,801           Current Liabilities         24,979         21,801           Current portion of long-term debt         2,645         2,873           Other         2,994         1,524           Total current liabilities         5,639         4,397           Non-current liabilities         10,087         8,521           Other         10,087         8,521           Other         11,487         1,043           Total non-current assets         11,574         9,564           TOTAL LIABILITIES         17,213         13,961           Equity         7,766         7,840	Drilling units	14,778	12,891
TOTAL ASSETS         24,979         21,801           Current Liabilities	Other	2,739	2,408
Current LiabilitiesImage: Constant of Con	Total non-current assets	22,417	18,823
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Current portion of long-term debt         2,645         2,873           Other         2,994         1,524           Total current liabilities         5,639         4,397           Non-current liabilities         10,087         8,521           Other         1,487         1,043           Total non-current assets         11,574         9,564           TOTAL LIABILITIES         17,213         13,961           Equity         7,766         7,840			
Other2,9941,524Total current liabilities5,6394,397Non-current liabilitiesTotal Long-term Debt10,0878,521Other11,4871,043Total non-current assets11,5749,564TOTAL LIABILITIES17,21313,961EquityTotal shareholder's equity7,7667,840	Current Liabilities		
Total current liabilities5,6394,397Non-current liabilitiesTotal Long-term Debt10,0878,521Other1,4871,043Total non-current assets11,5749,564TOTAL LIABILITIES17,21313,961EquityTotal shareholder's equity7,7667,840	Current portion of long-term debt	2,645	2,873
Non-current liabilities         Image: Constraint of the second seco	Other	2,994	1,524
Total Long-term Debt       10,087       8,521         Other       11,487       1,043         Total non-current assets       11,574       9,564         TOTAL LIABILITIES       17,213       13,961         Equity       1       1       1         Total shareholder's equity       7,766       7,840	Total current liabilities	5,639	4,397
Other1,4871,043Total non-current assets11,5749,564TOTAL LIABILITIES17,21313,961Equity1010Total shareholder's equity7,7667,840	Non-current liabilities		
Total non-current assets11,5749,564TOTAL LIABILITIES17,21313,961Equity1000000000000000000000000000000000000	Total Long-term Debt	10,087	8,521
TOTAL LIABILITIES       17,213       13,961         Equity       1000000000000000000000000000000000000	Other	1,487	1,043
Equity     7,766     7,840	Total non-current assets	11,574	9,564
Total shareholder's equity 7,766 7,840	TOTAL LIABILITIES	17,213	13,961
Total shareholder's equity 7,766 7,840			
	Equity		
Total liabilities and shareholder's equity24,97921,801	Total shareholder's equity	7,766	7,840
	Total liabilities and shareholder's equity	24,979	21,801

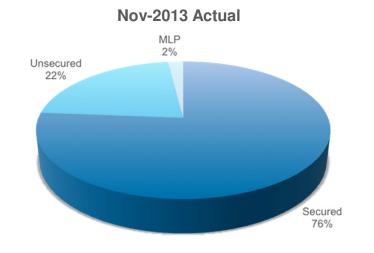
### **EBITDA Contribution**



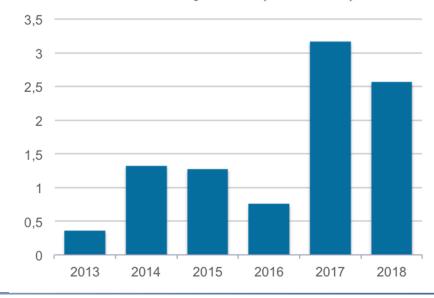


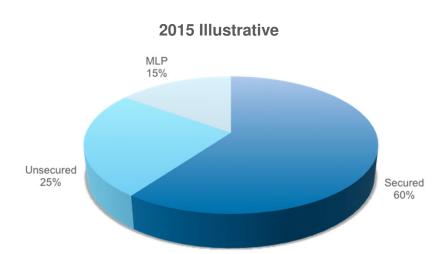
# **Financial Flexibility**



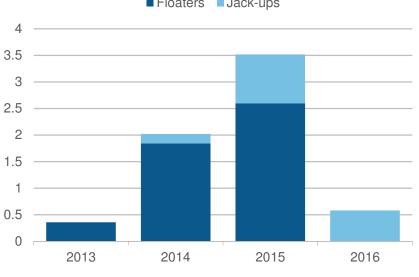


Debt Maturity Profile (US\$ billion)





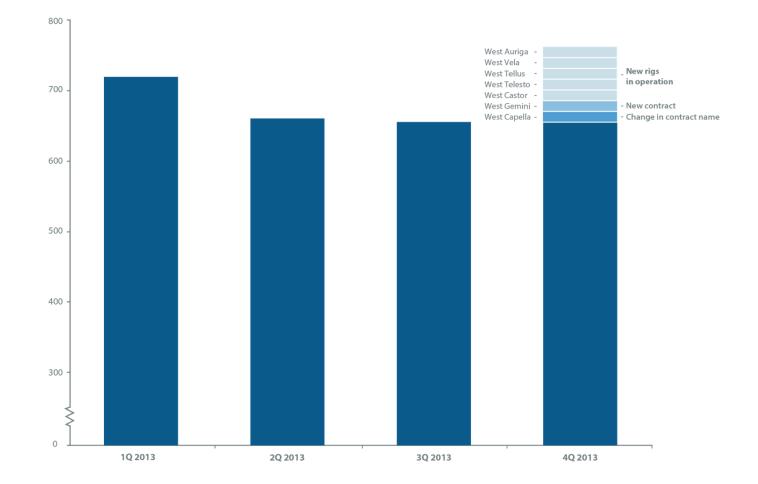
Capex Per Year (US\$ billion)



■Floaters ■Jack-ups

## In Excess of 15% EBITDA Growth in Q4

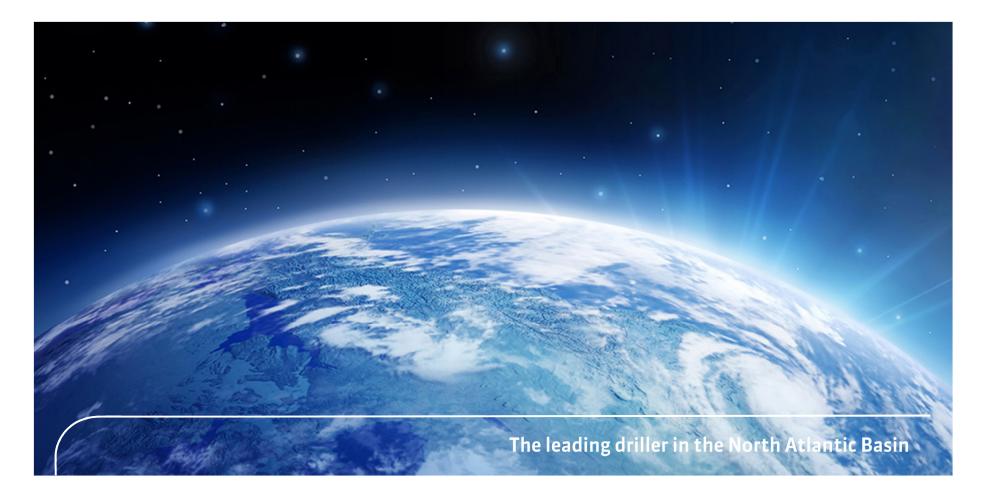




#### North Atlantic Drilling Ltd.

Third quarter 2013 results summary and market update







- North Atlantic Drilling achieves an average economical utilization of 96 percent and generates US\$143.7 million in EBITDA for the third quarter.
- North Atlantic Drilling issues NOK 1,500 million, equivalent to US\$253 million, in 5 year senior unsecured bonds in the Nordic Market. The proceeds have been used to pay down on existing revolving credit facilities.
- North Atlantic Drilling files its first amended registration statements to the US Securities and Exchange Commission("SEC") for review and targets launch of the Initial Public Offering and listing of the Company's shares on the NYSE in due course following the SEC review process



# **Financial reporting highlights**



	This quarter	Previous quarter
EBITDA	US\$144 m	US\$132 m
Earnings per share	US\$0.303	US\$0.281
Operating profit	US\$93 m	US\$87 m
Financial items	US\$(22) m	US\$(15) m
Cash flow from operating activities	US\$81 m	US\$96 m
Dividend declared per share	US\$0.225	US\$0.225

# Arctic and harsh environments are key areas for future offshore oil and gas developments





#### North Atlantic and Arctic region

- North Atlantic represents the most active harsh environment market
- ~13% of world's undiscovered oil and ~30% of undiscovered gas estimated to be in the Arctic region
- Expected to be focus area for E&P companies over the next decade
- E&P spending in the region has grown at 11% p.a. over the last decade and is expected to increase by 8% p.a. in 2013-2018
- > The main HE regions are

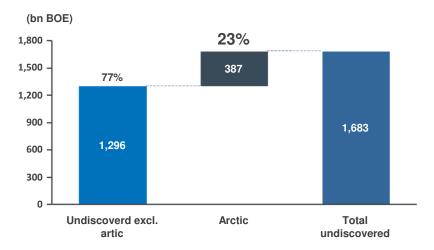
NADL rig locations <sup>1</sup> NADL focus areas	Region	Undiscovered resources (bn boe)	Rigs in region
	Norway	24	37
	UK	43	28
	East Greenland	31	0
	Arctic Russia	210	2
	Southern NS	1,3	16

# Significant growth in investments expected in the arctic and harsh environment market



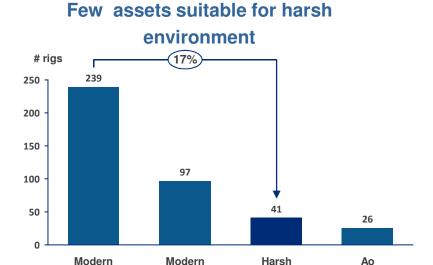
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#### Additional demand from mature fields

- A reservoir will experience production declines by approximately ~5% per year if it is not constantly drilled
- 97 new field development projects at NCS for the period 2013-2020
- Several fixed platforms are reaching maximum number of wells possible to drill from their templates. Tie back solutions necessary

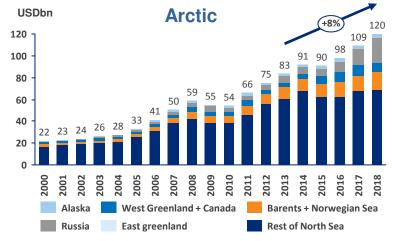




environment

semis

floaters

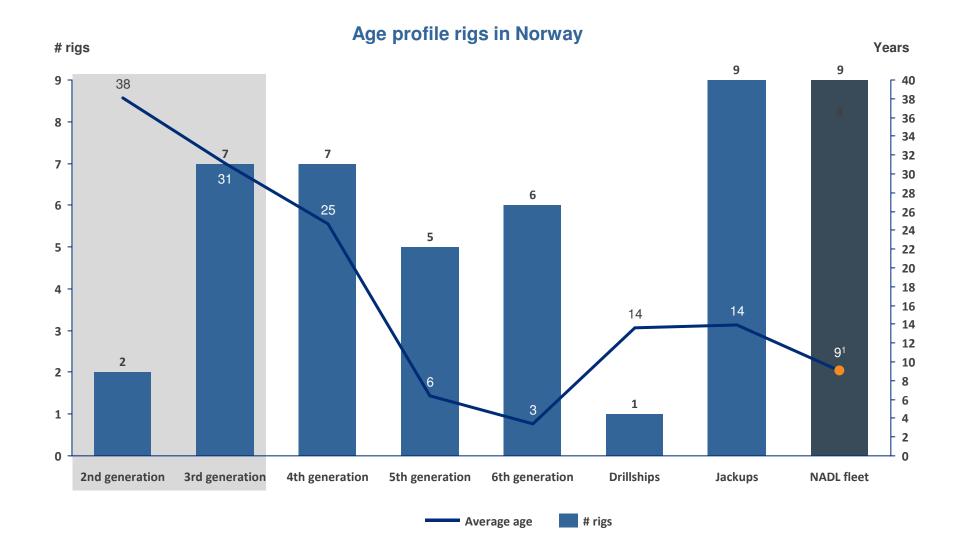


Source: IHS Petrodata, Rystad Energy, US Geological Survey

Modern floaters built after 2000 Acknowledgement of Compliance – certificate to operate at Norwegian Continental Shelf

#### Ageing fleet ready for renewal – 18 years average age





Source: IHS Petrodata, DNB Markets 1) Average age of NADL calculated as of 2013 year end and includes West Linus









# **Operating Income - Floaters**



Unaudited accounts in USD millions	3Q13	2Q13	1Q13	4Q12
Total operating revenues	939	913	807	764
Gain on sale of assets	-	-	-	-
Vessel and rig operating expenses	357	301	290	243
Reimbursable expenses	29	88	40	59
Depreciation and amortisation	146	118	117	109
General and administrative expenses	53	37	42	49
Total operating expenses	585	544	489	460
Net operating income	354	369	318	304

# **Operating Income – Jack-up Rigs**



3Q13	2Q13	1Q13	4Q12
292	274	269	247
-	-	61	-
122	111	112	121
6	9	13	11
42	38	37	38
23	20	23	25
193	178	185	195
99	96	145	52
	<b>292</b> - 122 6 42 23 <b>193</b>	292       274         122       111         6       9         42       38         23       20         193       178	292       274       269         -       -       61         122       111       112         6       9       13         42       38       37         23       20       23         193       178       185

# **Operating Income – Total Seadrill Limited**



Unaudited accounts in USD millions	3Q13	2Q13	1Q13	4Q12
Total operating revenues	1,280	1,268	1,265	1,215
Gain on sale of assets	-	-	61	-
Vessel and rig operating expenses	491	439	482	448
Reimbursable expenses	48	100	59	78
Depreciation and amortisation	192	158	161	163
General and administrative expenses	78	64	72	84
Total operating expenses	809	761	774	774
Net operating income	471	507	552	441

# **Net Income – Total Seadrill Limited**



Unaudited accounts in USD millions	3Q13	2Q13	1Q13	4Q12
Net operating income	471	507	552	441
Financial items and other income				
Interest income	-	6	4	11
Interest expense	(107)	(96)	(108)	(91)
Share in results from associated companies	(10)	(26)	2	(214)
Gain on re-measurement of previous held equity	-	-	10	-
Gain on bargain purchase	-	-	15	-
Gain/(Loss) in financial derivatives	(5)	141	(5)	(12)
Foreign exchange gain/(loss)	-	14	13	(19)
Realization of marketable securities	-	-	-	(1)
Other financial items	26	(3)	1	(9)
Gain on sale of tender rigs	-	1,256	-	-
Total financial items and other income	(96)	1,292	(68)	(335)
Income before income taxes	375	1,799	484	106
Income taxes	(60)	(49)	(44)	(108)
Net income	315	1,750	440	(2)
Earnings per share (US\$)	0.61	3.68	0.87	(0.04)

### **Balance Sheet - Assets**



Unaudited accounts in USD millions	September 30, 2013	June 30, 2013	March 31, 2013
Current assets			
Cash and cash equivalents	551	437	328
Restricted cash	244	224	174
Marketable securities	316	936	314
Accounts receivables, net	1,043	1,015	884
Other current assets	408	366	650
Total current assets	2,562	2,978	2,350
Non-current assets			
Newbuildings	4,900	3,524	2,654
Drilling units	14,778	12,891	12,746
Restricted cash	171	177	201
Deferred tax assets	22	35	12
Non-current assets held for sale	-	-	1,188
Other non-current assets	2,546	2,196	2,055
Total non-current assets	22,417	18,823	18,856
Total assets	24,979	21,801	21,206

#### Balance Sheet – Liabilities & Shareholder's Equity



	September 30, 2013	June 30, 2013	March 31, 2013
Current liabilities			
Current portion of long-term debt	2,645	2,873	2,598
Trade accounts payable	131	66	58
Current liabilities associated with assets held for sale	-	-	155
Other current liabilities	2,863	1,458	1,971
Total current liabilities	5,639	4,397	4,782
Non-current liabilities			
Long-term interest bearing debt	10,087	8,521	7,883
Deferred taxes	19	70	32
Non-current liabilities associated with assets held for sale	-	-	701
Other non-current liabilities	1,468	973	1,278
Total non-current liabilities	11,574	9,564	9,894
Equity			
Total shareholder's equity	7,766	7,840	6,530
Total liabilities and shareholder's equity	24,979	21,801	21,206







## **Operating Income - Total**

Unaudited accounts in USD millions	3Q13	2Q13	1Q13	4Q12
Operating revenues	293	280	272	241
Reimbursables	28	95	46	42
Total operating revenues	321	375	318	283
Vessel and rig operating expenses	134	137	125	89
Reimbursable expenses	26	90	42	38
Depreciation and amortisation	51	45	44	43
General and administrative expenses	17	16	15	16
Total operating expenses	228	288	226	186
Net operating income	93	87	92	98



#### **Net Income - Total**

Unaudited accounts in USD millions	3Q13	2Q13	1Q13	4Q12
Net operating income	93	87	92	98
Financial items				
Interest expense	(21)	(21)	(19)	(22)
Gain / (loss) on derivatives	(3)	9	(6)	2
Other financial items	2	(3)	(5)	1
Total financial items	(22)	(15)	(30)	(19)
Income before income taxes	71	72	62	79
Income taxes	(2)	(8)	(7)	(84)
Net income / (loss)	69	64	55	(5)
Earnings per share (US\$)	0.303	0.281	0.240	(0.023)



### **Balance Sheet - Assets**

	September 30, 2013	June 30, 2013	March 31, 2013
Current assets			
Cash and cash equivalents	116	180	120
Restricted cash	19	23	19
Accounts receivables, net	256	255	225
Related party receivables	30	13	142
Deferred tax assets	11	10	10
Other current assets	43	35	28
Total current assets	475	516	544
Non-current assets			
Newbuildings	277	263	255
Drilling units	2 397	2 412	2 419
Goodwill	481	481	481
Deferred tax assets	20	19	23
Other non-current assets	133	138	135
Total non-current assets	3 308	3 313	3 313
Total assets	3 783	3 829	3 857



#### **Balance Sheet – Liabilities and Shareholder's Equity**

	September	June	March
	30, 2013	30, 2013	31, 2013
Current liabilities			
Current portion of long-term debt	167	167	167
Related party liability	7	12	11
Tax payable	9	8	48
Deferred taxes	12	12	12
Other current liabilities	253	243	397
Total current liabilities	448	442	635
Non-current liabilities			
Long-term interest bearing debt	1 458	1 500	1 542
Related party liability	884	909	718
Deferred taxes	35	40	40
Pension liabilities	52	37	35
Other non-current liabilities	44	44	44
Total non-current liabilities	2 473	2 530	2 379
Equity			
Total shareholder's equity	862	857	843
Total liabilities and shareholder's equity	3 783	3 829	3 857