

Second quarter results 2007 Conference call



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## Contents

- 2Q results 2007
- Current operations
- Newbuilding program
- Contract status
- Human resources
- Summary

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## Highlights 2Q 2007

- Net income of US\$42.0 million and EPS of US\$0.11
- All drilling units in operations with the exception of three jack-ups
- Two new harsh environment contracts
  - Semi-submersible West Alpha 3Y at US\$460,000
  - UDW drillship West Navigator 4Y at US\$561,500
- Two new contracts for units under construction
  - UDW semi West Aquarius 3Y at dayrate US\$520,000
  - UDW drillship West Capella 5Y at dayrate US\$518,000



# Highlights 2Q 2007 – cont'd

- On track with delivery of the newbuild program
  - Jack-up West Prospero delivered end of June
  - Tender rig T10 delivered in August
  - All remaining projects in the main progressing as planned

Sea

- Increased exposure to drilling cycle through the orders of three units
  - One new semi-submersible rig in Singapore
  - One UDW semi-tender in Singapore
  - One new UDW deepwater drillship in Korea
- Divestment of the 1981-built jack-up West Titania for US\$146.5 million (to be completed in 4Q07)

# Condensed Income Statement 2Q 2007

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Unaudited accounts in USD million	Actual 2Q07	Actual 1Q07
Revenues		
Operating revenues	307.9	305.9
Reimbursables	44.3	28.2
Other revenues	21.8	145.1
Total revenues	374.0	479.2
<b>Operating expenses</b> Vessel and rig operating expenses Reimbursable expenses	180.9 42.8	178.3 26.9
Depreciation and amortisation	43.6	43.1
General and administrative expenses	29.8	25.4
Total operating expenses	297.1	273.7
Operating profit	76.9	205.5
Interest income Interest expense	4.8 (20.9)	2.5 (23.0)
Share of results from associated companies	<b>4.6</b>	6.9
Other financial items	(10.3)	(8.2)
Net financial items	(21.8)	(21.8)
Income before income taxes and minority interest	55.1	183.7
Income taxes Minority interest	(11.2) (1.9)	(13.7) (1.8)
Net income	42.0	168.2
Earnings per share (in USD)	0.11	0.44

# **Condensed Consolidated Segment** Information

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Mobile Units*		
	Actual	Actual
Unaudited accounts in USD million	2Q07	1Q07
Operating revenues	166.7	174.1
Reimbursables	11.9	5.1
Other revenues	18.7	18.7
Total revenues	197.3	197.9
Vessel and rig operating expenses	88.8	92.1
Reimbursable expenses	11.0	4.4
Depreciation and amortisation	31.8	31.4
General and adminstrative expenses	22.4	18.2
Total operating expenses	154.0	146.1
Operating profit	43.3	51.8
Utilization	84%	83%
Average dayrate US\$	172,785	176,988

\* Excluding gains from sale of Crystal Ocean and Crystal Sea.

# **Condensed Consolidated Segment** Information

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Tender Rigs		
-	Actual	Actual
Unaudited accounts in USD million	2Q07	1Q07
Operating revenues	55.9	52.9
Reimbursables	4.4	4.0
Other revenues	3.1	3.0
Total revenues	63.4	59.9
Vessel and rig operating expenses	23.8	20.4
Reimbursable expenses	4.2	3.8
Depreciation and amortisation	9.6	9.8
General and adminstrative expenses	3.6	3.3
Total operating expenses	41.2	37.3
Operating profit	22.2	22.6
Utilization	100%	100%
Average dayrate US\$	76,048	73,854

# **Condensed Consolidated Segment** Information

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Actual	Actual
	Actual
2Q07	1Q07
85.3	78.9
28.0	19.2
113.3	98.1
68.3	65.7
27.6	18.8
2.2	1.9
3.8	3.9
101.9	90.3
11.4	7.8
	85.3 28.0 113.3 68.3 27.6 2.2 3.8 101.9

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## **Condensed Consolidated Balance Sheet**

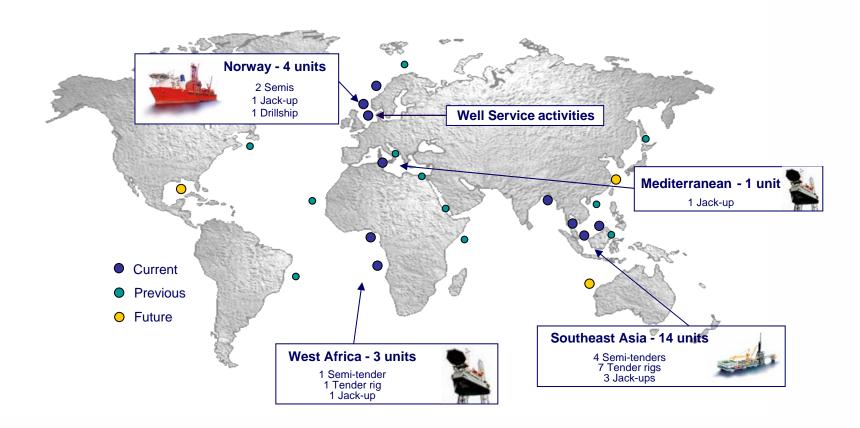
Unaudited accounts in USD million		
	30.06.07	31.03.07
Current assets		
Cash and cash equivalents	322.1	471.6
Receivables	403.6	408.8
Other investments	197.8	122.6
Total current assets	923.5	1,003.0
Non-current assets		
Investment in associated companies	160.8	161.9
Other non-current assets	78.7	68.3
Newbuildings	2,630.8	2,342.6
Drilling units	2,409.7	2,232.5
Goodwill	1,497.8	1,284.2
Total non-current assets	6,777.8	6,089.5
Total assets	7,701.3	7,092.5

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Unaudited accounts in USD million		
Current assets	30.06.07	31.03.07
Current liabilities		
Short-term interest bearing debt	678.7	1,015.5
Other current liabilities	467.2	404.4
Total current liabilities	1,145.9	1,419.9
Non-current liabilities		
Deferred taxes	227.0	234.0
Long-term interest bearing debt	2,869.5	2,033.6
Other non-current liabilities	196.7	183.3
Total non-current liabilities	3,293.2	2,450.9
Minority interest	86.5	257.2
Snarenoiders equity		
Paid-in capital	2,601.0	2,449.8
Retained earnings	574.7	514.7
Total shareholders' equity	3,175.7	2,964.5
Total shareholders' equity and liabilities	7,701.3	7,092.5

—— Seadrill

#### **Offshore drilling operations**



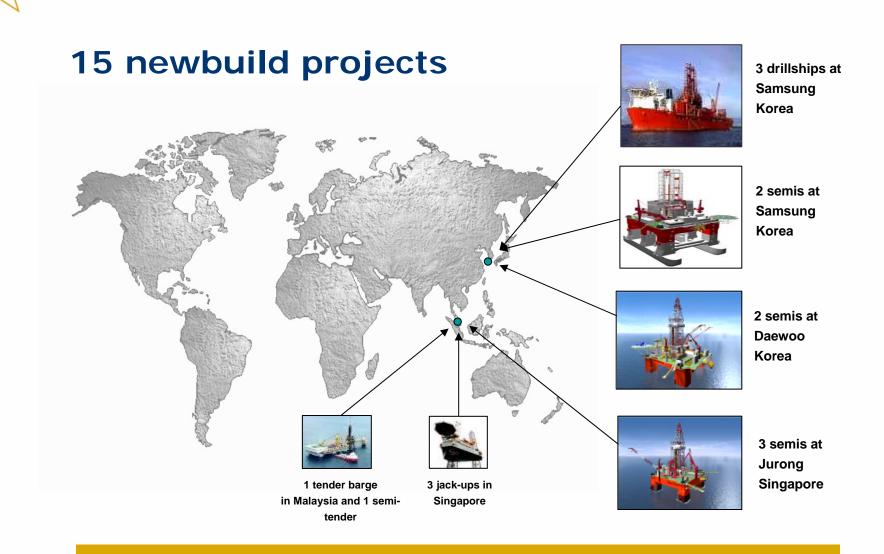
Two new units succesfully put into operations

## Three newbuild ordered at quality yards

Unit	Yard	Туре	Turnkey price	Delivery
West Orion	Jurong	UDW semi-sub.	US\$532 mill.	2Q2010
West Gemini	Samsung	UDW drillship	US\$598 mill.	2Q2010
West Berani II	KFELS	Semi-tender	US\$180 mill.	1Q2010

Increased exposure to the drilling market

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Building the most modern fleet at quality yards

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### Status shallow water newbuild projects

Unit	Delivery
West Ceres	May 2006
West Berani	December 2006
West Prospero	June 2007
T10	August 2007
West Atlas	September 2007
West Triton	On schedule
West Ariel	On schedule
T11	On schedule
West Berani II	On schedule

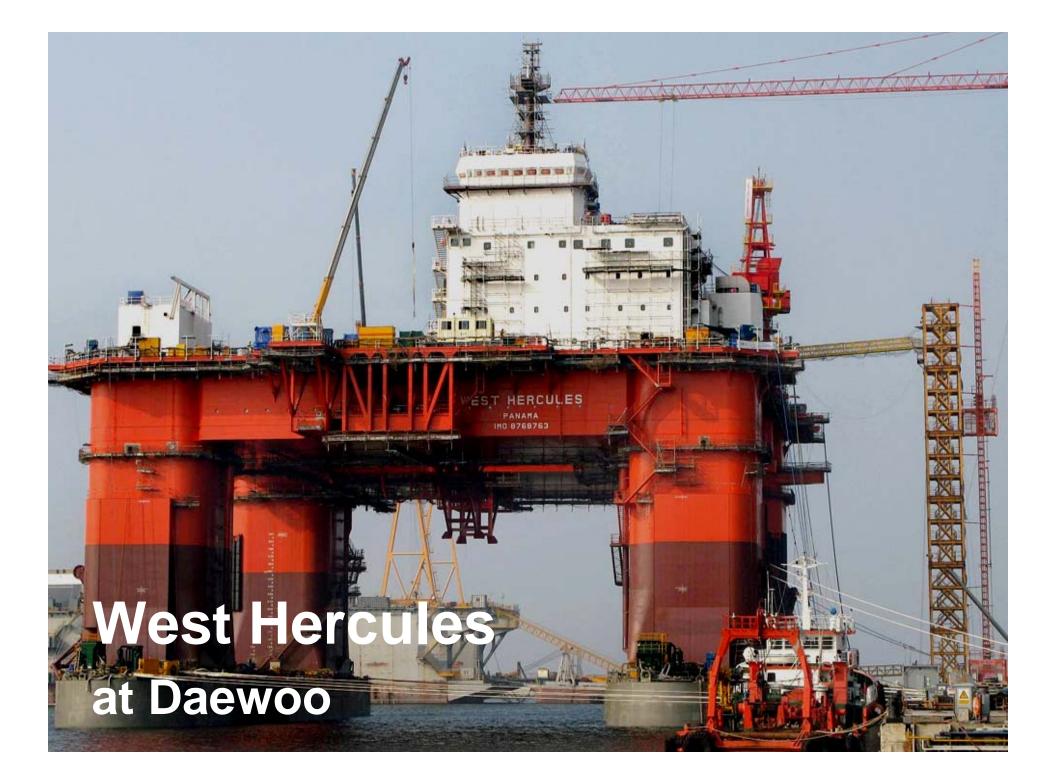




#### **Deliveries on time and budget**

# West Phoenix at Samsung





# West Polaris at Samsung

#### Status deepwater newbuild projects

Unit	Order date	% complete	Delivery ahead/ behind	Comments
West Phoenix	2005	91%	- 4%	Start-up Norway – 2Q08 as planned
West Sirius	2005	88%	- 1,5%	Start-up GoM – 3Q08 as planned
West Hercules	2005	73%	- 1,5%	Start-up China – 2Q08 as planned
West Polaris	2005	76%	+ 2%	Start-up as planned – 3Q08
West Aquarius	2006	46%	- 2%	Start-up as planned – 3Q08
West Eminence	2006	62%	- 4%	Delivery 3Q08 – no contract
West Taurus	2006	67%	0%	Delivery 4Q08 – no contract
West Capella	2006	30%	+ 4%	Start-up 4Q08 as planned
West Orion	2007	15%	1.2	Delivery 2Q10
West Gemini	2007	15%	-	Delivery 2Q10

Percentage of total construction period,  $1\% \approx 10$  days

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#### Delivery overall progressing as planned

## **Remaining risks**

- Major component delays and/or failures
- Commissioning/testing
- Knock-on effects from other yard activities

Risk mitigation and contingency plans in place

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# Major components delays/failures

Example:

DAT-cylinders (Direct acting tensioners)

> Part of the riser tensioner system







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# **Commissioning and testing**

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#### Commissioning ---> yard responsiblility

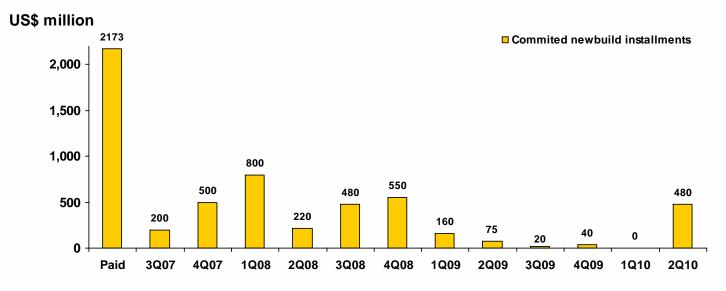


- Progress to date generally as planned
- So far no catastrophes to report
  - (not even the baby brother of a catastrophe.....)
- Still risks remaining

First in line ... a clear advantage

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#### **Committed newbuild installments**



Committed newbuild installment schedule amounts to approximately US\$5.7 billion

 The installments do not include spares, construction supervision, operation preparation and mobilization or capitalized interests

Covers seven semi-submersibles, three drillships, two tender rigs and three jack-ups

#### Scheduled delivery incentives through backloaded payments

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## Contract backlog of US\$7.6 billion

Deepwater newbuilds



US\$3,940 mill.

Existing deepwater units



US\$1,700 mill.

Jack-up rigs



US\$780 mill.

Tender rigs



US\$1,200 mill.



# **Quality contract awards**

Unit	Customer	Dayrate (US\$/d)	Term	Contract value
West Sirius	Devon	460,000	4 yrs	US\$672 mill.
West Phoenix	Total	496,500	3 yrs	US\$526 mill.
West Polaris	Exxon	520,000	3 yrs	US\$569 mill.
West Hercules	Husky	525,000	3 yrs	US\$575 mill.
West Capella	TBN	518,000	5 yrs	US\$958 mill.
West Aquarius	Exxon	520,000	3 yrs	US\$575 mill.
West Navigator	Shell/Hydro	561,500	4 yrs	US\$819 mill.
West Alpha	Consortium	460,000	3 yrs	US\$504 mill.

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US\$5,198 mill.

#### **Contract status floaters**

		1	2007					2007 2008 2009								20	10			1	1	
	Customer	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	
Semi-submersibles																						
West Alpha	Statoil	US\$25	8,500							US	\$460,00	00 <sup>4</sup>								01.2	012	
West Venture	Norsk Hydro	US\$23	5,000					US\$	235,0	00												
West Phoenix <sup>1 &amp; 2</sup>	Total	Newbu	ild - US	\$502M		U	S\$496,	500														
West Eminence <sup>1</sup>	-	Newbu	ild - US	\$520M																		
West Hercules <sup>1</sup>	Husky	Newbu	ild - US	\$512M			U	S\$525,	000													
West Aquarius <sup>1</sup>	•	Newbu	ild - US	\$526M					US\$5	20,000												
West Sirius <sup>1 &amp; 3</sup>	Devon	Newbu	ild - US	\$443M			U	S\$473,	000											07.2	012	
West Taurus <sup>1</sup>	-	Newbu	ild - US	\$451M																		
West Orion <sup>1</sup>	-	Newbu	ild - US	\$532M																		
Drillships																						
West Navigator	Shell	US\$24	8,000							US\$56	1,500									01.2	013	
West Polaris <sup>1</sup>	Exxon	Newbu	ild - US	\$478M				US\$52	20,000													
West Capella <sup>1</sup>	-	Newbu	ild - US	\$478M						US\$51	8,000									12.2	013	
West Gemini <sup>1</sup>	-	Newbu	ild - US	\$598M																		

Yard Contract Option

<sup>1</sup> Ex. spares, construction supervision, operation preparation and mobilization or capitalized interests

<sup>2</sup> The contract could be extended by two years at dayrate US\$465,000

<sup>3</sup> The contract could be extended by one or two years reducing the dayrates for the contract period to US\$450,000 or US\$440,000 respectively

<sup>4</sup> The contract could be extended by one or two years reducing the dayrates for the contract period to US\$440,000 or US\$420,000, respectively

#### Order backlog of approx. US\$5,640 million





### **Contract status jack-ups**

			2007 2008				2009					20 <sup>-</sup>	10		2011						
	Customer	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Jack-ups																					
West Epsilon	Statoil	US\$308	8,000			l							US	\$308,00	00						
West Atlas <sup>1</sup>	Coogee	Newbuild	I - US\$1	29M	US\$2	57,500															
West Triton <sup>1</sup>	ADA	Newbuild	I - US\$1	29M		US\$2	75,000														
West Ceres	Total	US\$166	6,000					Marke	t rate												
West Prospero <sup>1</sup>	Exxon	Newbuild	I - US\$1	28 <mark>M</mark>	US\$2	05,000															
West Larissa	VietsoPetro				US	\$183,50	00														-
West Janus	PCPPOC	US\$185	5,0 <mark>0</mark> 0																		
West Titania	Ecumed		USS	\$150,00	0																
West Ariel <sup>1</sup>	-	Newbuild	I - US\$1	32M																	
		_	_			_															

Yard Contract Option

<sup>1</sup> Ex. spares, construction supervision, operation preparation and mobilization or capitalized interests

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#### **Contract status tender rigs**

			2007			2008				2009				2010				2011			
	Customer	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Tender barges																					
T3 <sup>1</sup>	PTT	US\$42' US\$51,000 US\$58,000 US\$74,000																		06	5.2012
T4	Chevron	US\$46,000 US\$85,000																	06	5.2013	
<b>T6</b> <sup>1</sup>	Carigali/CTOC	US\$64,000 US\$85,500																			
T7	Chevron	US\$53,000																			
T8	Total	US\$63	US	\$90,000	C		Ma	arket ra	te												
<b>T9</b> <sup>1</sup>	Exxon	US\$66	,000							Mar											
<b>T10</b> <sup>1</sup>	CarigaliHess	Newb - US\$89M US\$78,000													U	JS\$78,	00				
T11	Chevron	Newbuild - US\$100M US\$112,000																	07	.2013	
Teknik Berkat <sup>1</sup>	Carigali	US\$57,000 US\$65,000							US\$	65,000											
Semi-tenders																					
West Alliance	Shell	US\$72	,000			US\$8	5,000														
West Berani	Newfield/Chevron	US\$120,000 US\$151,000 <sup>2</sup>																	03	8.2012	
West Menang	Total	US\$88,000 US\$115,000																			
West Pelaut	Shell	US\$61,000 US\$61																03.2014			
West Setia	Murphy/Conoco	US\$82	,000							US\$	163,00	) 2								02	2.2012
West TBA	-	Newbuil	d - US\$1	95M																	

Option

<sup>1</sup> Ownership 49%

<sup>2</sup> Seadrill has the option to use either West Berani or West Setia depending on rig availability

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#### Order backlog of approx. US\$1,580 million

Contract

Yard



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#### Human resources

- Currently a pool of 5,400 employees as a basis
- More than 25 different nationalities
- Significant organic growth capacity
- Some 1,900 people to be hired over the next 18 months of which 240 are core crews
- Recuitment is ahead of plan



#### On track in building a great organization

# Strategy

- Execute current program as planned
- Divest older jack-ups
- Further develop market leader position in the tender rig market
- Further newbuilds not imminent
- Financing structures geared at capital repayment
  - MLP's
  - Sale-leasebacks
  - Gearing
- Open for consolidation

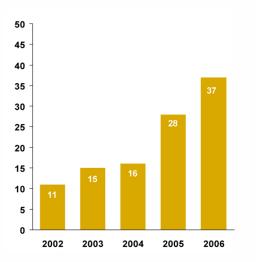
#### Focus on shareholder value - equity return

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#### Well services strategy

- Consider separate entity for our wellservices division
- Maintain strong operational focus
- Focus on growth organically and through M&A activities
- Seek OTC listing with the intention to list the company on the Oslo Stock Exchange
- Seadrill determined to remain the main shareholder

Wellservices development 2002 – 2007 EBITDA US\$ mill.



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#### Build a large integrated wellservices company

## Summary

- Newbuilding projects in the main progressing as planned
- Recruitment progressing as planned
- Acceptable term assignments secured for six out of ten deepwater newbuilds
- Continued strong market outlook
- Increased exposure to the drilling market through order of three new units
- Actively pursuing leveraged financing structures for existing as well as new assets
- Continue to look for consolidation opportunities but main focus equity return

#### Creating a world leading drilling contractor

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